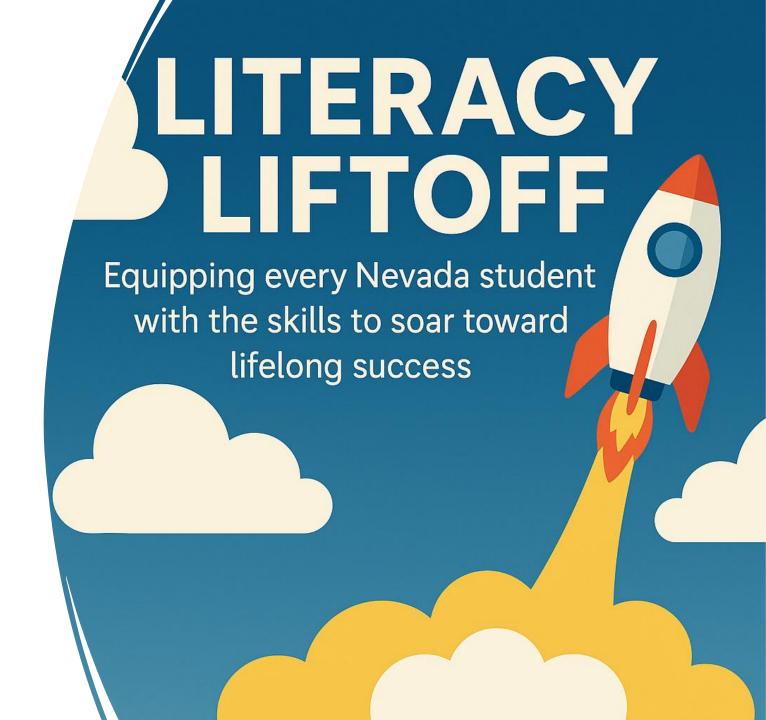
Presented by: Dr. Heather Sánchez

Candidate for Nevada Superintendent of Public Instruction August 29, 2025



Data Summary & Historical Context

Nevada's decade-long early literacy push has yielded both **gains and stubborn gaps**. The 2015 *Read by Grade 3* initiative lifted SBA reading proficiency to 46% by 2019, but pandemic disruptions drove scores down to 36% in 2021, with only **partial recovery** to 41% by 2024. MAP data show nearly half of K–3 students still below benchmark, and NAEP 4th-grade reading scores, though once climbing, have slipped to 213—**trailing the national average**. **Persistent disparities** across income, language, and race, coupled with **uneven access to high-quality early learning**, continue to hinder progress, especially in underserved communities.

Despite setbacks, Nevada has seen some district-level successes, improved kindergarten readiness, and renewed state investment in literacy infrastructure. <u>The foundation is in place; the challenge is equitable and consistent execution.</u>

Sources:

Technical Challenges

Adaptive Challenges

Bundled Challenges

Clarity Fuels Change

"The single most common source of leadership failure...is that people, especially those in positions of authority, treat adaptive challenges like technical problems." --Ronald Heifetz, Author of *Leadership on the Line*



Begin With the End in Mind: Nevada Portrait of a Learner

Root Causes & Systemic Barriers

- Uneven access to evidence-based early literacy instruction
- Variability in PreK program quality and access
- **Inconsistent** alignment between PK-3 standards, assessments, and instruction
- Gaps in teacher training in Science of Reading methods
- **Inconsistent** MTSS application and early intervention practices



Strategic Alignment Essentials

Statewide Plan for the Improvement of Pupils (STIP) 2030

Advance Nevada's *Portrait of a Learner* by ensuring universal P–12 access, elevating educator professional development, and optimizing resources

Nevada State Literacy Plan (NSLP) 2025

Align P-12 literacy through MTSS and Science of Reading

Senate Bill 460 (June 11, 2025)

Expand high-quality early learning access, modernize standards and assessments with real-time feedback and data dashboards, and strengthen statewide facilities and programs.



Vision & 3-Year Goals

Vision: By 2028, all Nevada students will have equitable access to high-quality, evidence-based literacy instruction from PreK-3 (aligned to STIP and NSLP)

Increase Grade 3 SBAC
ELA proficiency by +5
percentage points annually
(Aligned with STIP 2030 and NSLP 4th
grade goals)

At least 65% of K-3 students meeting MAP growth targets each year (STIP 2030)

Narrow subgroup gaps (SWD, EL, Low-Income) by at least 3 points annually (aligned with STIP Equity Commitments)

Continuous Improvement
Strategies: Engagement-CohesionEvidence-Informed Learning

Strategy #1: A Seat at the Table

Expand high-quality PreK access in underserved areas, improve programs and facilities, and engage communities through outreach.

Strategy #2: Evidence-based Instruction Implement Science of Reading-aligned programs, embed language and writing in PreK-3, and align with STIP 2030 and NSLP.

Strategy #3: Teachers at the Center

Build statewide literacy expertise through PD, Science of Reading certification for K–3 teachers, and sustained support via regional coaches, mentorship, and service centers.



Continuous Improvement
Strategies: Engagement-CohesionEvidence-Informed Learning

Strategy #4: Responsive Feedback Loops

Use K–3 MAP Growth dashboards, early warning systems, and annual access audits to drive targeted Tier 2/3 interventions and close subgroup gaps.

Strategy #5: Families as Partners

Launch family literacy academies, provide multilingual resources, and lead statewide public literacy awareness campaigns.

Strategy #6: Policy, Funding & Accountability

Align STIP, NSLP, and SB 460 goals, requiring 3-year School Improvement Plans with early literacy targets.



Empowering Transformation

Nevada's 17 school districts and the SPCA each serve diverse communities with unique needs.



Tailored Support

Provide tailored support through a comprehensive menu of resources.



Leverage Technology

Deliver remote support, translation, adaptive resources, and on-demand assistance



Education Service Centers

Prioritize establishing and deploying Education Service Centers.



Foster Innovation

Create space for district-wide curiosity, creativity, and new ideas.



Engagement Strategies

Implement Listen & Learn tours, statewide cafecitos, surveys, focus groups, and public campaigns.



Nevada Literacy Timeline 2024–2030: Publicly Reporting Progress

Science of Reading Launch

In 2024–25, Nevada launched Science of Reading professional development and has begun aligning K–3 instructional materials for literacy improvement.

SB 460 Funding and PreK Expansion

SB 460 literacy infrastructure funding begins in 2025–27, with PreK expansion rolling out in *fall 2025* to enhance early education.

Assessments and Program Implementation

Statewide literacy assessments and MTSS supports start in *2025–26*. By *2026–27*, all districts will use approved K–3 literacy programs.

Ongoing Monitoring and Support

From 2026–28 and through 2030, annual monitoring, compliance, and subgroup support will ensure sustained literacy progress.

Comprehensive Evidence for Continuous Improvement

SBAC Grade 3 ELA growth and proficiency rates

MAP Growth K-3 median percentiles & growth rates

NAEP Grade 4 Reading scores

Subgroup gap narrowing rates

Teacher Science of Reading certification rates

Early literacy Professional Development attendance percentages**

Early Literacy Combined
Dashboard Data for P-2nd
grade (iReady, etc.)

Qualitative feedback gathered from staff, families and community reflecting perceptions of progress of initiative**

Elementary School Improvement Plan completion rates**

Educational Service Center Establishment and utilization rates** Quarterly implementation updates to State Board, Governor's Office, community**

Early literacy initiative strategy updates embedded in STIP annual review cycle (mid-year: Sept 2025; annual: Mar 2026)

Every elementary school to adopt 3-year SIP with early literacy focus (SB 460)

**=Qualitative metric added

Nevada's Pupil-Centered Funding Plan (PCFP), overseen by the 11-member Commission on School Funding, uses a revenuebased approach rather than projected expenditures. For FY 2025, the legislature approved a \$6.315B budget, averaging \$13,387 per pupil, with early literacy funded as part of the overall education budget.

Nevada Literacy Budget Overview

Nevada's literacy funding integrates ongoing per-pupil support with targeted investments for early literacy, professional development, and facilities expansion.



PCFP Base + Weights

Per pupil statewide base funding + weights (EL, at-risk, G/T)



Read by Grade 3

Targeted literacy professional development \$6M federal



SB 460 Literacy/PreK Grants

\$50M Early Literacy Appropriation (SB460 Section 75)



SB 460 Facilities Expansion

\$10M PreK Facilities Expansion (SB460 Section 73)



Additional Literacy & Facilities Funding

\$21M over 2 years for literacy & facilities



Teacher Compensation Initiatives

\$250M teacher salary increases and retention incentives

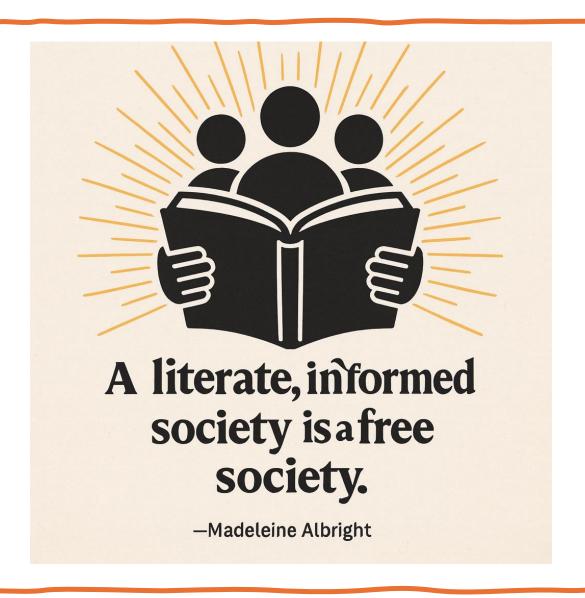
Engagement-Cohesion-Evidence-Informed Learning

• Early literacy is the foundation for lifelong learning.

• Nevada's current recovery trajectory needs acceleration.

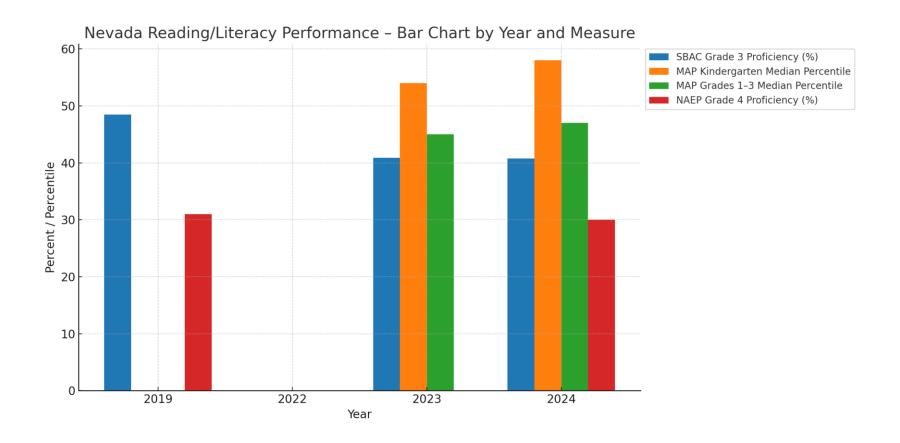
• This 3-year initiative aligns funding, policy, and instruction for systemic change.





Appendix: Assessment & Budget

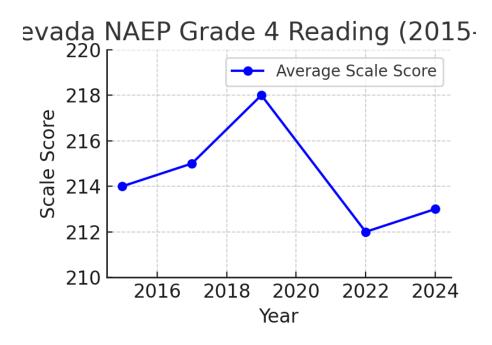
Nevada Reading/ Early Literacy Performance Cross-Measure Trends



Overall Trend: All indicators demonstrate partial recovery from pandemic-related declines, though they have yet to reach pre-pandemic levels.

- 2. Subgroup Patterns: Achievement gaps persist; certain subgroups (Low-Income students on SBAC, K/EL/FRL groups on MAP) are recovering more rapidly.
- 3. Grade-Level Differences: MAP shows the most significant growth in Kindergarten; SBAC scores for Grades 3–8 remain steady; NAEP Grade 4 exhibits partial rebound.
- 4. Policy Implications: Early literacy interventions are proving more effective on MAP assessments; ongoing targeted support for specific subgroups remains essential.

NAEP Grade 4 Reading Nevada Trends & Subgroup Comparisons



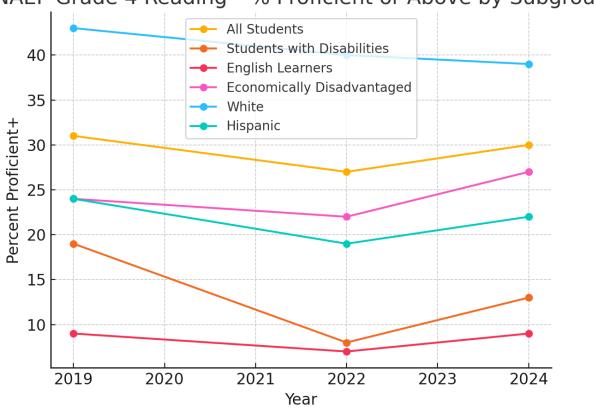
Group	2019 (Pre)	2024 (Post)
All Students	31%	30%
Asian	47%	49%
White	43%	40%
Two or More Races	35%	43%
Hispanic	24%	22%
Black	16%	20%
Econ Disadvantaged	24%	27%
Non-Disadvantaged	46%	45%

Data Summary:

- Nevada's average Grade 4 NAEP Reading scale score increased from 214 in 2015 to a peak of 218 in 2019, declined to 212 in 2022, and rebounded slightly to 213 in 2024.
- The percentage of students at or above Proficient dropped from 31% in 2019 to 27% in 2022, recovering to 30% in 2024, but still below pre-pandemic levels.
- Subgroup analysis shows persistent achievement gaps: in 2024, Asian students (49%) and White students (40%) outperformed Hispanic (22%) and Black students (20%), with Two or More Races showing notable gains (+8 points since 2019).
- Economically disadvantaged students improved modestly (+3 points), but still trail non-disadvantaged peers by 18 points.
- National data indicate that Students with Disabilities and English Learners perform substantially lower than peers, with gaps of 40 and 32 points in 2022 respectively. National Reference:
- SWD (National, 2022): 183 avg scale vs Non-SWD: 223 (gap 40 pts)
- EL (National, 2022): 190 avg scale vs Non-EL: 222 (gap 32 pts)

NAEP Grade 4 Disaggregated Historical

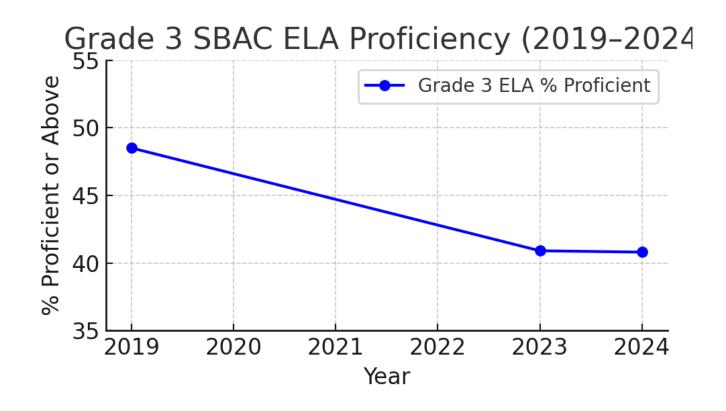




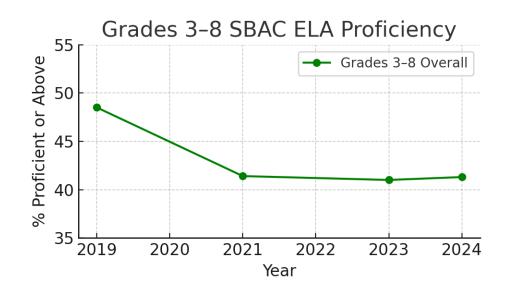
Nevada SBAC ELA – Grade 3 Proficiency Trends

Summary:

- Grade 3 proficiency dropped from ~48.5% in 2019 to 40.9% in 2023.
- 2024 saw a minimal change to 40.8% (-0.1 pts).
- This reflects a sustained ~7–8 point gap from pre-pandemic levels.



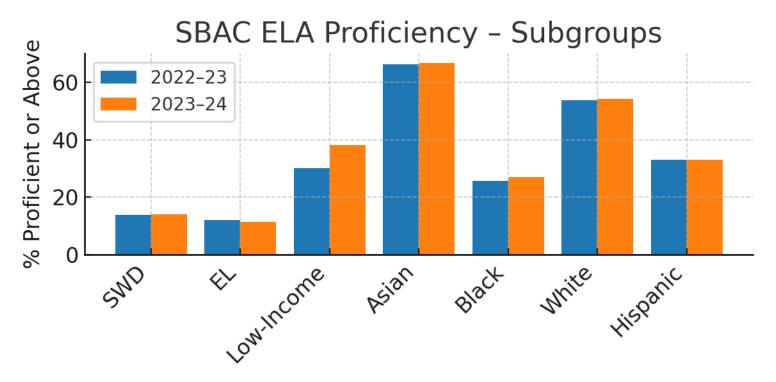
Grades 3–8 SBAC ELA Proficiency Context



Summary:

- Proficiency fell from 48.5% in 2019 to ~41% in 2021.
- Recovery has been limited, with 2024 at 41.3%.
- Overall performance remains ~7 points below pre-pandemic.

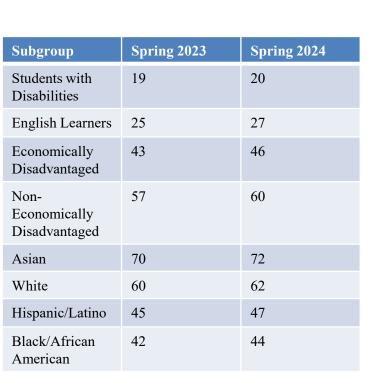
SBAC ELA Proficiency by Subgroup (2022–23 to 2023–24)

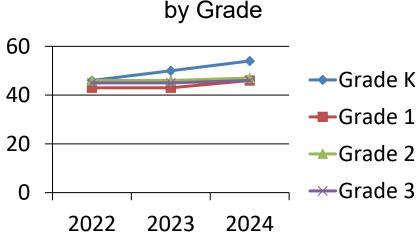


Summary:

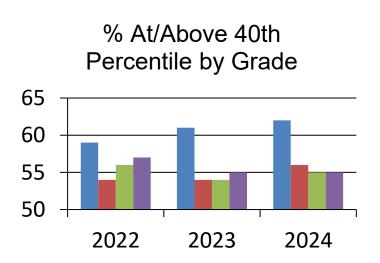
- Low-Income students saw the largest gain (+8.1 points).
- SWD improved slightly; EL declined slightly.
- Racial group changes were modest; Hispanic unchanged.

Nevada K-3 MAP Reading: 2022-2024 Trends





Median Achievement Percentile



- Kindergarten led recovery with +8 points median percentile from '22 to '24.
- Grades 1–3 show modest but positive movement in 2024 after flat 2023.
- %≥40th percentile improved or held steady across all grades in 2024.
- All subgroups posted median percentile gains from '23 to '24; largest jumps for K, EL, and FRL students.

Source: Nevada Department of Education, NWEA MAP Briefings (2022–2024)

Sample K-3 Literacy Competency Assessment Map (Abbreviated)

Strand	Competency Example	Evidence of Mastery
Phonemic Awareness	Blend and segment CVC words orally	Teacher checklist; oral recording
Phonics	Decode CVCe and vowel team words	Running record; 95% accuracy rate
Fluency	Read grade-level passage @ benchmark WCPM	Timed read; fluency rubric
Vocabulary	Apply new words in oral & written context	Vocabulary journal; writing sample
Comprehension	Identify main idea & supporting details	Graphic organizer; written summary
Writing	Compose coherent paragraph with topic & detail sentences	Writing sample scored on rubric

PCFP + SB 460 Literacy Funding: District Comparison & Flow (SAMPLE)

Funding Flow:

PCFP Base Funding → District Operational Budgets → Core K-12 Literacy Support SB 460 Targeted Funds → Early Literacy Infrastructure, Pre-K Expansion, Literacy Assessments Combined Impact → Stable foundational funding + targeted gap-closing investments

Clark County School District (Urban)

- Large base funding from PCFP due to high enrollment.
- SB 460 funding boosts early literacy specialists and dual-language literacy programs.
- Expanded Pre-K classrooms targeting underserved areas.
- Literacy screening upgrades to serve >20,000 K-3 students.
- Strong synergy with PCFP base enabling scale of interventions.

Elko County School District (Rural)

- Smaller PCFP base, but rural weights increase per-pupil allocation.
- SB 460 adds mobile literacy coaches and regional Pre-K hubs.
- Literacy resources tailored to multigrade classrooms.
- Updated assessment tools to reach remote communities.
- PCFP stability + SB 460 targeted programs close rural literacy gaps.