



Exit Surveys as Guides for Recruitment and Retention Practices

Shelly Brunskill

Dr. Tracy Edwards

Christina Levrant

Victoria (Ivy) Higgins

Nate Kaplan

Jordana McCudden

Renee Paterson

Introduction and Background

- + Recognize recruitment and retention as a key lever in improving outcomes for students
- + ESSA and Focus 2024 identify recruitment and retention as a priority
- + Focusing on attrition is vital
- + National attrition rate is 8%; cost of replacing an urban teacher is \$21,000
- + Nevada and CCSD have haphazardly tried monetary incentives with little success
 - + SB 511
 - + AB 434

CCSD Attrition	9%
NV Transiency	19.4%
Cost to Replace	\$21,000

Why an Exit Survey?

- + Identifying the causes of turnover and retention through data
 - + Assess the effectiveness of retention funding
 - + Identify opportunities for future retention legislation and policy
 - + Provide a broad view of working conditions within schools, school divisions, and districts
- + Without good data, we cannot make good policy
- + Exit surveys can lead to transparency in school systems

Survey Design

- + Attempted to fully capture educators' experience
- + Overall experience in the school district
- + Reasons for Leaving
 - + Personal Reasons
 - + Benefits and Compensation
 - + Professional Reasons
 - + Learning Climate
 - + Leadership and Support
 - + Policies and Regulations
 - + School and Community
 - + Teacher Preparation
- + Incentives to Remain
- + Background and Demographic Information
- + Our survey is largely based upon
 - + [Virginia's Feasibility Study on Exit Surveys](#) and
 - + Initial [exit survey and recommendations](#)

Best Practices for Exit Survey Implementation

- + Conduct an online survey
 - + Honest feedback
- + Use a third-party researcher
 - + Feedback is kept in confidence
- + Include an incentive for participation
 - + Increases participation

User Feedback on Pilot Survey

+Summary

- + 50% believed it addressed their reasons for leaving the CCSD

+Positive Feedback

- + Accurately captured reasons for leaving
- + Ranking and Likert scale offered appropriate weights
- + Easy to navigate
- + Provided adequate options throughout

User Feedback on the Pilot Survey, cont.

+Suggested Modifications

- + Opportunity for open-ended feedback
- + Feedback for school/administration climate and salary concerns
- + Include options on factors beyond the scope of what CCSD has control over
- + Increase ability to capture lack of teacher career advancement or leadership opportunities
- + Format survey to work on phones and devices



Questions
